



2021 FINAL AMENDED BUDGET

2022 ADOPTED BUDGET

December 9, 2021

SOUTHWEST TRANSIT	
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2022 ADOPTED BUDGET	
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SOUTHWEST TRANSIT

2021 Proposed Budget Amendments

GENERAL FUND

General Fund – The 2021 General Fund budget was adopted by the Commission in December 2020. The budget was adopted assuming full service for the year. The 2021 budget was prepared at a time when the lingering effects of the COVID 19 pandemic were difficult to anticipate. The 2021 budget anticipated a return to some “normal” service levels in the second half on the year. It was expected the downtown businesses would return on July 1 and the demand for services would return. However, the return to the office has been slowed and the resulting actual revenues and expenditures reflect this.

The 2021 amended budget reflects that SWT received \$2.1 million through the Metropolitan Council allocation of federal funds through the Coronavirus Response and Relief Supplement Appropriation Act of 2021 (CRRSA) section 5307 funding. The CRRSA funding provides for the reimbursement of transportation services and fuel costs beginning January 1, 2021.

The actual passenger fare revenue was expected to increase in the second half of 2021 and the budgeted revenue was increased to \$748k. However, the ridership has been slow to return as downtown business and the university have not returned to pre-pandemic levels. The 2021 amended budget for passenger fares is reduced to \$405k.

The 2021 amended budget increases the MVST and RAMVST by \$1.7 million and \$319k, respectively to reflect a slight increase in the projected funding. The MVST and RAMVST collections through October are on budget and the seasonally adjusted sales tax collections in November and December should total the amended budget total of \$10.4 million.

The NTD funding of \$683k was included as both a revenue and expenditure in the amended operating budget as the NTD funding was made available for operations because of the pandemic.

The 2021 amended revenue budget is increased by \$3.6 million to \$13.9 million.

Expenditures and Transfers

The 2021 amended expenditure budget reduced the total operating expenditures by \$2.3 million to \$11.3 million. The 2021 pandemic delayed the service level increases planned for the second half of the year. As a result, the operation expenditures budget will be amended and reduced by \$1.6 million and vehicle maintenance expenditures will be amended and reduced by \$333k. Additionally SWT will purchase the deed restriction on property at our South West Village location in 2021, the purchase price for the deed is \$450k.

The Commission approved the accumulation of resources to establish a Capital Improvement Fund at the September Commission meeting. The Capital Improvement contributions included a \$2 million transfer from the General Fund.

General Fund Balance

The amended 2021 General Fund budget projects an increase in fund balance. The increase in the fund balance can be attributed to 1) the proactive response of management in reducing both service levels and staffing to match a reduction in ridership, and 2) the second relief funding via CRRSA 5307. It is anticipated the increase in the fund balance is only temporary. The 2022 budget assumes the return to full service and staffing and the ridership returning to pre-COVID levels at some point in 2022.

General Fund Balance

With the amended 2021 budget, it is expected the General fund balance at year end will be approximately \$8.2 million or 61% of the proposed amended 2021 expenditures budget

2022 Proposed BUDGET ASSUMPTIONS

GENERAL FUND

General Fund – The General Fund is the general operating fund of SWT. It is used to account for all financial resources and transit expenditures except those required to be accounted for in another fund. The General Fund revenue budget consists primarily of the motor vehicle sales tax revenues and passenger fares. The General Fund expenditure budget includes the transit administration, operations and vehicle and facility maintenance activities. The General Fund revenue budget totals \$10.6 million and the expenditure budget totals \$13.3 million. The expenditures exceed the revenue budget by \$2.7 million and reduce the fund balance to 42% of the 2022 expenditures budget.

SWT 2022 budget is prepared at a time when the effects of the COVID 19 pandemic still in effect. The 2022 revenue and expenditures budget anticipate a return to the more “normal” service levels that were anticipated in the second half of 2021.

Fund Balance Reserves – In 2016, the Commission passed a General Fund Balance policy to maintain a fund balance of 25% to 35% of the current year’s budgeted expenditures, consistent with policies established by the Met Council. The 2022 Proposed General Fund budget reduces the fund balance reserve from 61% on December 31, 2021, to 42% at the end of 2022.

General Fund Revenue

The 2022 General Fund revenue budget totals \$10.6 million. Southwest Transit prepared its General Fund budget using the following revenue assumptions:

- The Motor Vehicle Sales Tax Revenue (MVST) and Regional Allocated Motor Vehicle Sales Tax Revenue (RAMVST) is based on the Minnesota Department of Revenue projection of the sales tax to be collected for public transportation services in accordance with Minnesota Statutes. The 2022 MVST and RAMVST revenue forecast is based on 90% of the State's most recent revenue forecast and information received from the Metropolitan Council. The 2022 allocation of the MVST and RAMVST between the Metropolitan Council and the Suburban Transit Providers will remain the same as 2021.
- The combined MVST and RAMVST totaling \$9 million included in the 2022 revenue budget is based on 90% of the State's most recent revenue projection. The 90% revenue projection was reduced from the Metropolitan Council estimate because of the scarcity in auto inventories in the current marketplace. While sales tax collections have remained strong throughout 2021 both COVID 19 and the overall economy may affect future sales tax collections. The 2022 MVST and RAMVST revenue budget represents a 13.1% decrease from 2021.
- The MVST and RAMVST account for nearly 85% of the revenue necessary to finance the anticipated operations of SWT in 2022
- Passenger fares are estimated at \$549k or 6.7% of total budgeted revenues. The 2022 estimate is 10% of the pre-COVID 19 ridership level for fixed route and is based on the ridership information September 2021. The demand response (Prime Service) is increase by 20% of the pre Covid 19. It is expected the current ridership levels will continue well into 2022.
- Pass through expenditures are financed from grant reimbursements. 2021 grant reimbursements are expected from the CMAQ grant financing the Carver (\$30k) and 5307 NTD (\$705k). SWT's 20% share of the CMAQ grant service is included in the operations expenditure budget.
- Other miscellaneous total \$306k and include advertising revenues primarily from bus wrap advertising and insurance dividend.
- The 2022 budget does not reflect the \$3.4 million phase 3 American Rescue Plan Act (ARP Act) funding. It is yet to be determined if SWT will receive these funds.

General Fund Expenditures

Overall Expenditures

Staffing

The overall staffing for SWT was decreased during 2021 in response to the COVID 19 pandemic. These reductions are reflected in the proposed amendments to the 2021 budget. Th staff positions will be added back again in 2022 and are reflected in the proposed expenditure budget. The 2022 budgeted salaries have been increased by 2-5% due to the inflation cost of living and health insurance benefits are increased by 9% based on information received to date. SWT has adopted and budgeted an inflation wage adjustment of 2% per employee for 2021 and 2022. The 2022 budget also includes the reassignment of current staffs within the various departments and the transition of CEO retirement.

Casualty, Liability and Workers Compensation Insurance

The insurance included in the 2021 amended budget were increased to reflect the increased premium cost. SWT met with its agent October 2021 to review the insurance coverage and premiums for 2022. The total premium is estimated at \$480k which is approximately 6% more than the 2021 premium costs. The premium is allocated to the various departments within the General Fund budget.

Capital Cost of Operating

These costs are major capital expenditures for equipment, repairs and replacements that do not occur on an annual basis. Significant items include technology upgrades, preventative maintenance assessments and additional vehicles and equipment.

Financing required for the capital cost of operations that exceed those funds available in the General Fund may be financed from funds in the Capital Improvement Fund, EPG Roof Replacement Fund, Development Fund or Federal Transportation funding (NTD) available thru the Met Council. The complete list of capital items scheduled for 2022 includes those items that will be financed by SWT sources. NTD funding is anticipated to finance an additional \$705k of SWT capital costs.

Administration

The Administration Department provides the management and support systems for the Agency. This Department includes the activities of the Commission, Administration, Financial and Budget Services, Payroll, Personnel, Risk Management, and IT Services not charged to other departments.

Adopted December 9, 2021

The administrative staff includes the CEO, Chief Administrative Officer, HR Administration and Payroll, Marketing and Customer Service Representatives and the Finance Department.

The 2022 administrative staff includes 9.25 Full-time Equivalents (FTE's), an increase of 2.25 FTEs from the 2021 amended budget. This staff increase is in response to the service level increases expected after the pandemic and the transition of CEO's retirement. The Marketing expenditure has increase but is off set by the advertising revenue. The 2022 proposed administrative budget totals \$1.8million an increase \$287k or 19.6% from the 2021 administrative amended budget total of \$1.5 million.

Operations

The 2021 amended budget totals \$4.9 million and the 2022 proposed budget totals \$6.1 million, an increase of \$1.2 million or an increase of 24.6% from the 2021 amended budget. The 2022 budget reflects the gradual return of service to the pre-COVID 19 pandemic levels. It is expected the current service levels will continue until ridership levels begin to increase and the demand for additional service returns. Current service levels will continue through March 2022 before service levels will be reevaluated.

Included in the operations budget for 2022:

- Cost of 494 corridor expansion. This cost includes the addition of several Prime vehicles (100% share is funded by federal and Metropolitan Council resources) and the related contractual and operating cost (SWT share is 20%) of the new services.
- All Special Events EXCEPT only half of the State Fair (Fri-Sun. both weekends)
- Fixed route budgeted at a 10% increase starting in September.
- Prime service budgeted to increase by 20% overall throughout the year.
- General Operations budgeted at 84% of pre-pandemic operating hours by the end of 2022

If there is any additional revenue available (MVST, RAMVST) or increased demand for services returns, SWT will use the revenue to continue to restore service reductions of prior years.

Fuel Cost - The 2022 diesel fuel cost estimate is \$440k. The cost per gallon is estimated at \$2.60 for 2022. The diesel fuel cost has fluctuated since 2016 and actual cost per gallon in 2021 has averaged \$2.40 year-to-date.

The gasoline budget has also increased to \$250k and is based on current service levels. As the Prime service has increased the vehicles replaced and added to the SWT fleet are gas vehicles rather than diesel vehicles which are more fuel efficient. The fuel and gas cost estimates of \$2.55 per gallon are based on the 2021 estimated service miles driven plus the new service expected to be added in 2022.

Contracted Purchased Services – The 2021 operating budget for contracted services has increased to \$3.7 million and is approximately 30% higher than the level in the 2021 amended budget. The 2021 contracted service total also includes the 20% share of the new 494 corridor service.

Adopted December 9, 2021

Other-The operations staffing is 7.0 FTE compared to 6.50 FTEs currently. The 2021 adopted budget included 7.00 FTE and was reduced by .50 FTE due to the retirement of Chief Operation Officer.

Vehicle Maintenance

The Vehicle Maintenance budget for 2022 is \$1.9 million compared to the 2021 amended budget of \$1.6 million, an increase of 16.6%. The vehicle maintenance staff increased due to service levels increase in 2022. The 2021 amended budget included 10.50 FTE and has increased to 12.50 FTE in the proposed 2022 budget.

Facilities

The Facility Maintenance budget for 2022 is \$1.4 million compared to an amended 2021 budget totaling \$1.4 million, an increase of 4.4%. The 2021 amended budget included 9.00 FTE and will remain at 9.50 FTE in the proposed 2022 budget.

CAPITAL PROJECTS FUNDS

Capital Project Funds – The only capital projects activities of SWT are accounted for in the Capital Improvement Fund, EPG Roof Replacement, and Development Funds which are used to account for the accumulation of resources to be used for acquisition, construction, and maintenance of SWT property, plant, and equipment. The Commission has established Capital Projects Funds to finance the future repair and maintenance costs to assure the SWT assets are maintained in a state of good repair. All capital project funds are combined into one fund in 2021.

**SOUTHWEST TRANSIT
2022 ADOPTED BUDGET**

2022 Budget Summary

<u>Fund</u>	<u>Revenue</u>	<u>Expenditures</u>	<u>Transfers</u>	<u>Contribution (Use) of Fund Balance</u>	<u>Amended Budget Fund Balance 1/1/22</u>	<u>Projected Ending Fund Balance 12/31/22</u>
General fund	\$ 10,598,100	\$ 13,283,298	\$ -	\$ (2,685,198)	\$ 8,215,263	\$ 5,530,065
Capital projects funds						
Capital Improvement Fund	-	-	-	-	2,655,415	2,655,415
EPG Roof Replacement	-	2,000,000	-	(2,000,000)	2,000,000	-
SWS Development Capital	45,000	-	-	45,000	6,121,060	6,166,060
Total	<u>\$ 10,643,100</u>	<u>\$ 15,283,298</u>	<u>\$ -</u>	<u>\$ (4,640,198)</u>	<u>\$ 18,991,738</u>	<u>\$ 14,351,540</u>

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
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General Fund Summary of Revenues and Expenditures

	2020 Original Adopted Budget	2020 Actual	2021 Adopted Budget	Final 2021 Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Percent Change Final 2021 Amended to 2022 Adopted	Comments
REVENUES									
Intergovernmental revenue									
Motor Vehicle Excise Tax (MVST)	\$ 7,606,000	\$ 7,518,718	\$ 7,034,450	\$ 1,700,550	\$ 8,735,000	\$ 4,570,042	\$ 7,591,000	-13.1%	90% from MC Preliminary Forecast
RAMVST	1,406,000	1,393,437	1,313,300	318,700	1,632,000	853,208	1,417,300	-13.2%	90% from MC Preliminary Forecast
CMAQ Grant	-	1,730	283,000	(214,000)	69,000	19,242	30,000	-56.5%	
CARES ACTS 5307	-	2,525,156	-	2,072,432	2,072,432	-	-	-	100.0% Phase 3 American Rescue Plan (ARP) - \$3.4M Covid relief to be determined
CRRSA 5307	-	188,333	784,000	(101,371)	682,629	-	705,000	3.3%	
5307 NTD Funding	3,035,600	673,042	748,400	(343,400)	405,000	128,828	548,800	35.5%	Increase in the Wkday Prime & Sat Prime
Passenger fares									
Miscellaneous revenue									
Contracted Revenue	70,000	41,373	33,600	-	33,600	24,734	72,000	114.3%	Carver/Victoria Ridgeway
Advertising Revenue	165,000	114,525	195,500	-	195,500	136,115	150,000	-23.3%	Trailbus Prop Revenue
Interest on investments	10,000	35,909	10,000	-	10,000	6,520	10,000	0.0%	Interest earned
Miscellaneous other	45,000	11,121	9,000	120,000	129,000	13,741	74,000	-42.6%	Insurance Dividend/Fuel Rebate & Misc.
Total revenues	12,337,600	12,503,344	10,411,250	3,552,911	13,964,161	5,752,430	10,598,100	-24.1%	
EXPENDITURES									
Administration	1,470,800	1,259,157	1,406,292	57,820	1,464,112	606,546	1,751,388	19.6%	Added positions back
Operations	7,427,300	4,625,935	6,469,290	(1,598,250)	4,871,040	1,608,928	6,069,100	24.6%	Prime 20%, 10% Express SF, 50% Decrease, Driver wages increase
Vehicle maintenance	2,189,000	1,533,409	1,927,656	(333,306)	1,594,350	655,991	1,859,100	16.6%	Cost increase vehicle maintenance Fuel parts
Facility maintenance	1,402,150	1,249,025	1,438,100	(52,420)	1,385,680	565,788	1,446,210	4.4%	
Related capital cost of operations	546,600	419,310	1,546,995	(273,250)	1,273,745	109,874	1,452,500	14.0%	Capital of Cost Operating unavol 2021 projects to 2022
5307 NTD Funding	-	188,333	784,000	(101,371)	682,629	-	705,000	3.3%	Ramps PM/Facilities Maintenance equipments
Total expenditures	13,035,850	9,295,169	13,572,333	(2,300,777)	11,271,556	3,547,127	13,283,298	17.8%	
Revenues Over/(Under) Expenditures	(698,250)	3,208,175	(3,161,083)	5,853,688	2,692,605	2,205,303	(2,685,198)		
Other Financing Sources (Uses)									
Insurance Recoveries		106,463	-	-	-	-	-		
Transfer In/(Out)		(170,000)	-	(2,000,000)	(2,000,000)	-	-		
Total Other Financing Sources (Uses)	-	(63,537)	-	(2,000,000)	(2,000,000)	-	-		
Net change in fund balance	(698,250)	3,144,638	(3,161,083)	-	692,605	-	(2,685,198)		
Fund Balance - January 1	4,378,019	4,378,019	7,522,658	-	7,522,658	-	8,215,263		
Estimated Fund Balance - December 31	\$ 3,679,770	\$ 7,522,658	\$ 4,361,575	\$ -	\$ 8,215,263	\$ -	\$ 5,530,065		
Fund Balance as a % of Adopted Budget	28.2%		32.1%		60.5%		41.6%		
Fund Balance as a % of Estimated 2022 Budget									

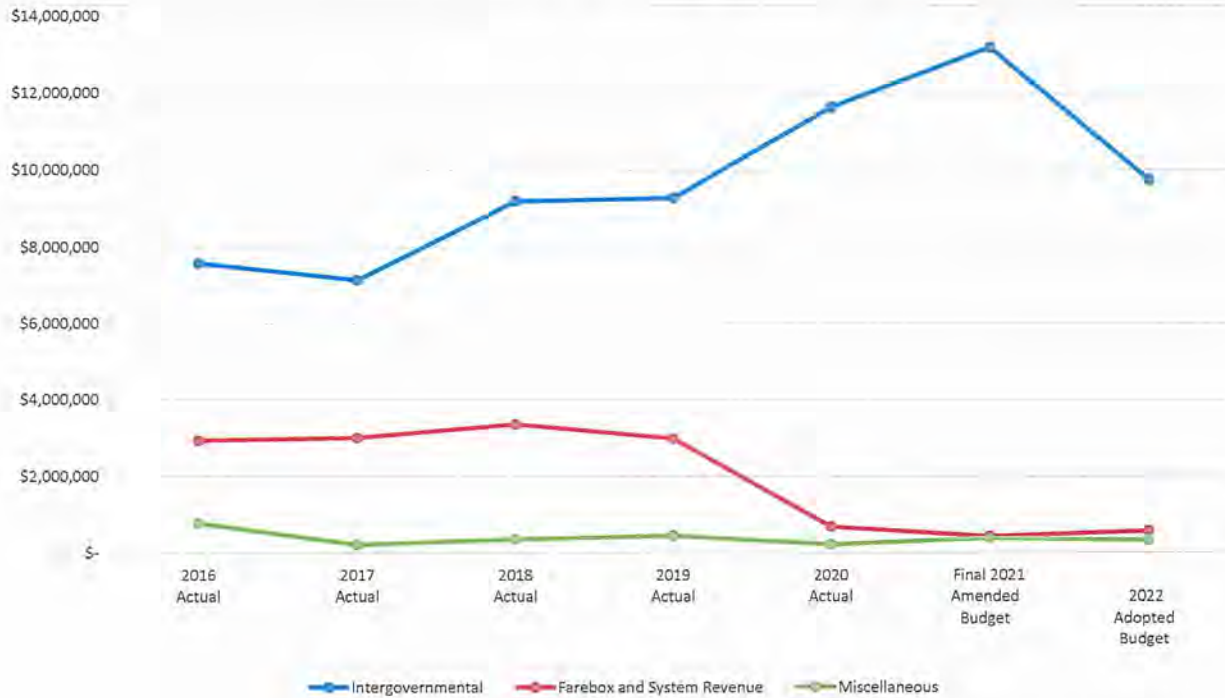
SouthWest Transit
Agency Fund Balance Reserves for 2022 Adopted Budget

	General Fund	Capital Improvement	EPG Roof Replacement	SWS Development	Total
Estimated Fund balance reserve end of 2021	8,215,263	2,655,415	2,000,000	6,121,060	18,991,738
Estimated Net Change in Fund Balance Per 2022 proposed budget	\$ (2,685,198)	\$ -	\$ (2,000,000)	\$ 45,000	\$ (4,640,198)
Estimated Fund Balance, EOY 2022	\$ 5,530,065	\$ 2,655,415	\$ -	\$ 6,166,060	\$ 14,351,540

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
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General Fund (100) - Revenue Summary

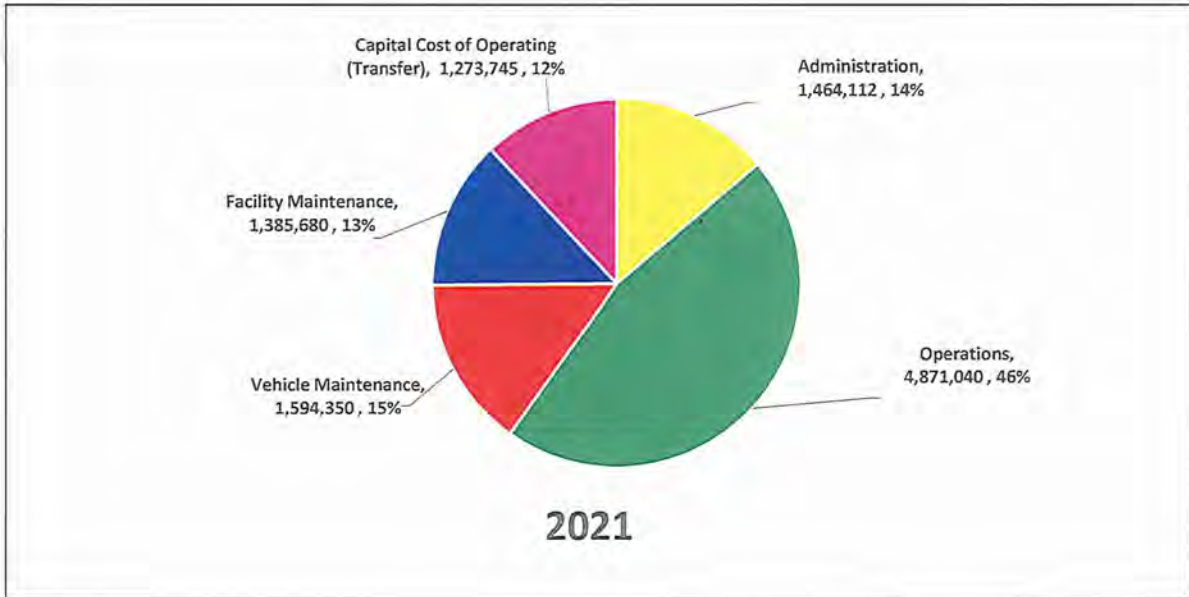
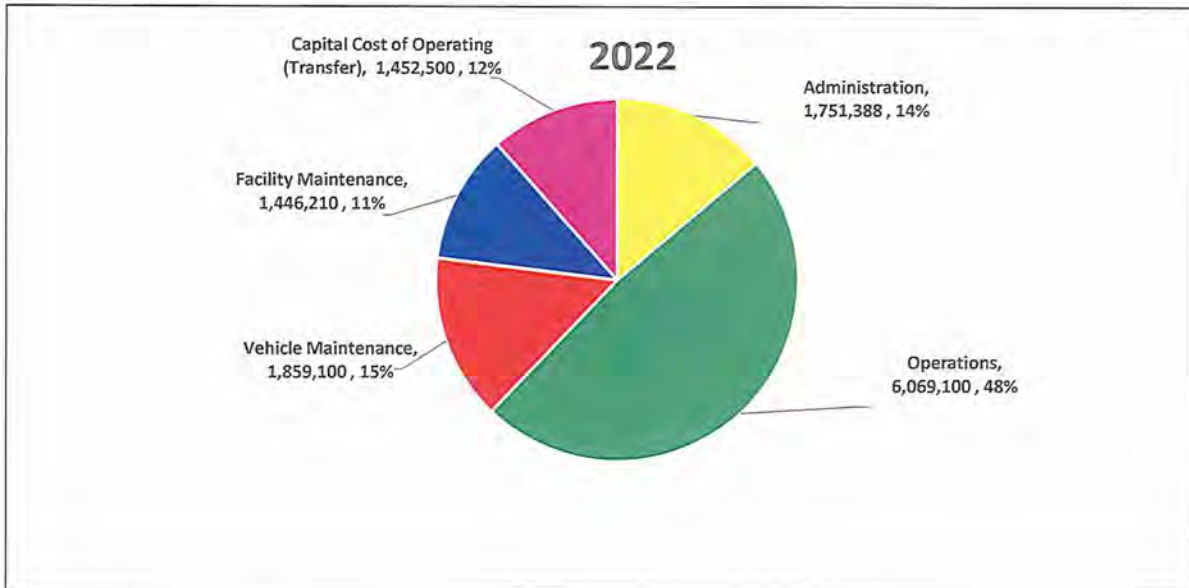
OBJECT ACCOUNT	DESCRIPTION	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget
REVENUES							
Intergovernmental revenue (350)							
4062	Motor Vehicle Excise Tax (MVST)	\$ 7,518,718	\$ 7,034,450	\$ 1,700,550	\$ 8,735,000	\$ 4,570,042	\$ 7,591,000
4063	RAMVST	1,393,437	1,313,300	318,700	1,632,000	853,208	1,417,300
4043	CMAQ Grants	1,730	283,000	(214,000)	69,000	19,242	30,000
4046	CARES ACTS 5307	2,525,156	-	-	-	-	-
4047	CRRSA	-	-	2,072,432	2,072,432	-	-
4134	5307 NTD Funding	188,333	784,000	(101,371)	682,629	-	705,000
		<u>11,627,374</u>	<u>9,414,750</u>	<u>3,776,311</u>	<u>13,191,061</u>	<u>5,442,492</u>	<u>9,743,300</u>
Farebox and system revenue							
4010	Passenger fares	673,042	748,400	(343,400)	405,000	128,828	548,800
		<u>673,042</u>	<u>748,400</u>	<u>(343,400)</u>	<u>405,000</u>	<u>128,828</u>	<u>548,800</u>
Miscellaneous revenue							
4082	Contracted revenue	41,373	33,600	-	33,600	24,734	72,000
4092	Advertising & concessions	114,525	195,500	-	195,500	136,115	150,000
4102	Interest on Investments	35,909	10,000	-	10,000	6,520	10,000
4134	Miscellaneous Revenue	11,121	9,000	120,000	129,000	13,741	74,000
		<u>202,928</u>	<u>248,100</u>	<u>120,000</u>	<u>368,100</u>	<u>181,110</u>	<u>306,000</u>
	Total 100 REVENUES	<u>\$ 12,503,344</u>	<u>\$ 10,411,250</u>	<u>\$ 3,552,911</u>	<u>\$ 13,964,161</u>	<u>\$ 5,752,430</u>	<u>\$ 10,598,100</u>



SOUTHWEST TRANSIT
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General Fund (100) - Expenditures Summary

	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget
EXPENDITURES						
Administration	\$ 1,259,157	\$ 1,406,292	\$ 57,820	\$ 1,464,112	\$ 606,546	\$ 1,751,388
Operations	4,625,935	6,469,290	(1,598,250)	4,871,040	1,608,928	6,069,100
Vehicle maintenance	1,553,409	1,927,656	(333,306)	1,594,350	655,991	1,859,100
Facility maintenance	1,249,025	1,438,100	(52,420)	1,385,680	565,788	1,446,210
Related capital cost of operations	419,310	1,546,995	(273,250)	1,273,745	109,874	1,452,500
5307 NTD Funding	188,333	784,000	(101,371)	682,629	-	705,000
	<u>9,295,169</u>	<u>13,572,333</u>	<u>(2,300,777)</u>	<u>11,271,556</u>	<u>3,547,127</u>	<u>13,283,298</u>
Total 100 EXPENDITURES	<u>\$ 9,295,169</u>	<u>\$ 13,572,333</u>	<u>\$ (2,300,777)</u>	<u>\$ 11,271,556</u>	<u>\$ 3,547,127</u>	<u>\$ 13,283,298</u>



SOUTHWEST TRANSIT
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General Fund (100)

BUSINESS UNIT	OBJECT ACCOUNT	DESCRIPTION	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments
100300	4015	Route 682 Fares	\$ 480	\$ 250,000	\$ (170,000)	\$ 80,000	\$ -	\$ 163,600	Special events
100300	4016	Route 690 Fares	213,449	20,000	30,000	50,000	24,319	58,500	
100300	4019	Route 695 Fares	48,153	-	-	-	-	-	
100300	4020	Route 699 Fares	71,349	-	-	-	-	-	
100300	4021	Route 698 Fares	122,934	40,000	10,000	50,000	27,445	58,500	
100300	4022	Route 697 Fares	69,553	-	-	-	-	-	
100300	4023	Route 600 Fares	12,931	10,000	-	10,000	4,360	11,700	
100300	4024	Route 602 Fares	4,658	-	-	-	-	-	
100300	4025	Fall Services: 690,695,698, 699	225,000	225,000	(175,000)	50,000	-	58,500	17% increase services
100301	4027	SW Prime	129,535	203,400	(38,400)	165,000	72,704	198,000	
100300	4082	Local Contracted Service	41,373	33,600	-	33,600	24,734	72,000	Carrier Express Prime & Vicorata Prime
100350	4043	CMAQ	-	214,000	(214,000)	-	-	-	Remaining balance from grant
100350	4044	CMAQ TMA Grant	1,730	69,000	-	69,000	19,242	30,000	
100350	4046	CARES ACTS 5307	2,525,156	-	-	-	-	-	
100350	4047	CRRSA 5307	-	-	2,072,432	2,072,432	-	-	Phase 3 American Rescue Plan (ARP) : 53-AM Covid relief to be determined
100350	4062	Motor Vehicle Excise Tax (MVST)	7,518,718	7,034,450	1,700,550	8,735,000	4,570,042	7,591,000	90% for MC Forecast
100350	4063	RAMVST	1,393,437	1,313,300	318,700	1,632,000	853,208	1,417,300	90% for MC Forecast
100350	4066	State Fuel Tax Refund	8,706	9,000	-	9,000	4,095	9,000	
100320	4092	Advertising Revenues	108,665	195,000	-	195,000	131,900	150,000	\$100k ad and \$50k trailers
100320	4093	Concessions	-	500	-	500	3,180	-	
100320	4094	Rental Program	5,860	-	-	-	1,035	-	
100320	4102	Interest on Investments	35,909	10,000	-	10,000	6,520	10,000	
100320	4134	Miscellaneous Revenue	2,415	-	120,000	120,000	9,646	65,000	Insurance dividend base on 2020
100350	4045	5307 NTD Schedule	188,333	784,000	(101,371)	682,629	-	705,000	NTD Funding
Total 100 REVENUES			\$ 12,503,344	\$ 10,411,250	\$ 3,552,911	\$ 13,964,161	\$ 5,752,430	\$ 10,598,100	
Total 100 EXPENDITURES			\$ 9,295,169	\$ 13,572,333	\$ (2,300,777)	\$ 11,271,556	\$ 4,276,062	\$ 13,283,298	
Revenues Over/(Under) Expenditures			\$ 3,208,175	\$ (3,161,083)	\$ 5,853,688	\$ 2,692,605	\$ 1,476,368	\$ (2,685,198)	
Other Financing Sources (Uses)			106,463	-	-	-	-	-	
Insurance Recoveries			(170,000)	-	(2,000,000)	(2,000,000)	-	-	
Transfer - In (Out)			\$ (63,537)	\$ -	\$ (2,000,000)	\$ (2,000,000)	\$ -	\$ -	
Total Other Financing Sources (Uses)			\$ (63,537)	\$ -	\$ (2,000,000)	\$ (2,000,000)	\$ -	\$ -	
Net change in fund balance			\$ 3,144,638	\$ (3,161,083)	\$ -	\$ 692,605	\$ -	\$ (2,685,198)	
Fund Balance - January 1			4,378,019	7,522,658	-	7,522,658	8,215,263	8,215,263	
Estimated Fund Balance - December 31			\$ 7,522,658	\$ 4,361,575	\$ -	\$ 8,215,263	\$ -	\$ 5,530,065	
<i>Fund Balance as a % of 2021 Adopted Budget</i>				32.1%		60.5%			
Fund Balance as a % of Estimated 2022 Budget								41.6%	

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2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

General Fund (100)

BUSINESS UNIT	OBJECT ACCOUNT	DESCRIPTION	2021		2022		YTD June 2021	Adopted Budget	Comments
			2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget			
ADMINISTRATION (100-400)									
100400	6003	Regular Salaries and Wages	\$ 568,736	\$ 641,400	\$ (46,000)	\$ 595,400	\$ 248,112	\$ 751,600	CEO overlap, CAO or CFO
100400	6003	Regular Salaries and Wages	\$ -	\$ -	\$ 91,000	\$ 91,000	\$ -	\$ 53,588	2% COLA adjustment
100400	6007	PTO Payout	19,663	20,000	-	20,000	6,649	60,000	PTO payout biannual (CEO & Staffs)
100400	6008	Overtime	1,281	-	100	100	-	-	
100400	6017	Employer FICA	41,362	49,100	(4,000)	45,100	19,606	57,500	
100400	6018	Employer PERA	44,076	47,300	(3,900)	43,400	19,108	55,100	
100400	6019	Employer Health & Dental	50,733	56,400	3,500	59,900	25,486	106,800	CEO overlap, CAO or CFO
100400	6020	Unemployment Compensation	-	5,000	(5,000)	-	-	5,000	
100400	6021	Uniforms Allowance	2,417	-	-	-	-	-	
100400	6022	Auto Allowance	8,544	8,600	-	8,600	4,272	4,200	CEO's Car allowance
100400	6023	Tuition Reimbursement	-	2,000	(2,000)	-	-	-	
100400	6024	Other Employer Benefits	9,765	12,100	-	12,100	1,820	13,200	VEBA, LTD and other life insurance benefits
		Total Personal Services	746,577	841,900	33,700	875,600	325,053	1,106,988	
100400	6037	Professional Service - Legal	83,714	75,000	(5,000)	70,000	40,994	70,000	
100400	6038	Professional Service-Technical	74,943	63,816	54,000	117,816	83,663	61,900	IT Services Related
100400	6040	Professional Service-Payroll S	27,265	32,800	(7,000)	25,800	10,007	26,200	Payroll and Benefits Services
100400	6041	Facility Security Costs	-	-	420	420	-	-	
100400	6042	Professional Service-Other	41,932	86,100	(28,000)	58,100	26,894	102,600	Audits, misc. S10k and Adlt'l consultant service S50k
100400	6057	Office Supplies	10,207	5,000	-	5,000	2,278	7,500	Office supplies, toners, etc.
100400	6058	Postage & Shipping	1,040	2,000	-	2,000	1,000	2,000	
100400	6059	Printing Costs	1,319	1,500	-	1,500	14	500	business cards
100400	6060	Small Tools & Equipment	800	5,000	-	5,000	400	5,000	
100400	6061	Office Equipment Maintenance	733	5,000	-	5,000	2,105	5,500	
100400	6062	Software Maintenance Contract	26,447	19,100	12,000	31,100	10,579	30,000	Finance Software, Lonsifche
100400	6067	Memberships and Dues	10,403	5,000	9,000	14,000	12,185	14,000	
100400	6068	Mileage and Parking	367	1,000	-	1,000	436	1,000	
100400	6069	Meetings Training & Conference	10,717	20,000	(4,000)	16,000	4,673	16,000	APTA conference
100400	6070	STA Charges	17,583	17,600	-	17,600	17,596	17,600	
100400	6071	Advertising and Marketing	173,490	187,000	(9,000)	178,000	49,296	240,000	S190k marketing, S50k trades from Overall Media
100400	6072	Employment Advertisements	-	-	200	200	-	1,000	
100400	6075	Employee Events & Training	947	5,000	-	5,000	600	5,000	
100400	6076	Merchant Fees	5,542	8,000	-	8,000	3,502	8,000	Credit card fees move from Other Admin Charges
100400	6077	Other Administrative Charges	904	1,000	-	1,000	4,560	1,000	Move credit card fees move to Merchants Fees account
100400	6091	Communications	1,970	1,600	1,500	3,100	810	4,600	Cellphone allowance
		Total Administrative Charges	490,323	541,516	24,120	565,636	272,012	619,400	
100400	6137	General Operating Supplies	50	-	-	-	-	-	
100400	6142	Lease/Rentals - Office Equipment	12,047	10,800	-	10,800	4,531	10,800	
100400	6172	Property/Auto/Liability	6,750	7,000	-	7,000	3,465	7,300	
100400	6173	Worker's Compensation Insurance	3,410	5,076	-	5,076	1,485	6,900	
		Total Operating & Insurance	22,257	22,876	-	22,876	9,481	25,000	
		Total Operating Costs	1,259,157	1,406,292	57,820	1,464,112	606,546	1,751,388	
100400	6207	Capital Costs of Operating	-	30,000	-	30,000	-	150,000	Website App changes
		Total Administration Expenditures	\$ 1,259,157	\$ 1,436,292	\$ 57,820	\$ 1,494,112	\$ 606,546	\$ 1,901,388	

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

General Fund (100)		2020 Actual		2021 Adopted Budget		Final 2021 Amended Budget		YTD June 2021		2022 Adopted Budget		Comments	
BUSINESS UNIT	OBJECT ACCOUNT	DESCRIPTION	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments				
OPERATIONS (100420)													
100420	6003	Regular Salaries and Wages	\$ 375,828	\$ 434,000	\$ (111,000)	\$ 323,000	\$ 145,075	\$ 299,200					
100420	6004	Special Event Salaries and Wages	(1,304)	250,000	(15,000)	235,000	1,194	200,000	State Fair-weekends 6 days special events, Vikings, concert, etc				
100420	6005	Wages - Part-Time	110,975	10,000	(6,700)	3,300	-	41,600	Planning intern and PT dispatcher				
100420	6006	Dispatch Salaries & Wages	114,100	40,000	2,000	116,100	51,655	176,300	added 1 fulltime compliment reduced in fac and marketing				
100420	6007	PTO Payout	15,180	-	-	40,000	4,502	10,000	PTO payout				
100420	6008	Overtime	1,839	-	56,300	56,300	-	-					
100420	6017	Employer FICA	33,870	61,900	(8,900)	53,000	14,338	54,900					
100420	6018	Employer PERA	34,782	42,500	(8,700)	33,800	12,312	39,400					
100420	6019	Employer Health & Dental	70,302	92,000	(32,000)	60,000	32,358	57,600					
100420	6020	Unemployment Compensation	-	10,000	(10,000)	-	-	10,000					
100420	6021	Uniforms Allowance	736	-	-	-	50	-					
100420	6022	Auto Allowance	2,100	2,100	(1,050)	1,050	1,050	-					
100420	6023	Tuition Reimbursement	-	-	-	-	-	-					
100420	6024	Other Employer Benefits	9,306	10,400	600	11,000	2,043	10,700	YERRA, LTD and other life insurance benefits				
		Total Personal Services	655,614	1,067,000	(134,450)	932,550	264,577	899,700					
100420	6038	Professional Service-Technical	8,500	50,000	(44,000)	6,000	-	63,000	Planning Study continued from 2021				
100420	6057	Office Supplies	820	3,200	-	3,200	1,703	-	move to admin				
100420	6059	Printing Costs	169	5,000	-	5,000	111	1,000					
100420	6060	Small Tools & Equipment	965	1,000	-	1,000	-	1,000					
100420	6061	Office Equipment Maintenance	5,373	6,000	-	6,000	233	6,000					
100420	6062	Software Maintenance Contract	208,511	169,860	-	169,860	40,981	185,100					
100420	6065	Radio Services & Supplies	4,062	4,000	(4,000)	-	327	-					
100420	6067	Memberships and Dues	2,647	2,280	-	2,280	1,500	2,500	MPTA Membership Dues				
100420	6068	Mileage and Parking	130	500	-	500	-	500					
100420	6069	Meetings Training & Conference	3,767	5,000	6,000	11,000	706	8,000					
100420	6073	Miscellaneous-Special Event	93	30,000	(7,000)	23,000	-	30,000					
100420	6077	Other Administrative Charges	11,256	3,250	8,000	11,250	6,086	10,000	drug testing, fares commission fees and other misc.				
100420	6091	Communications	2,425	2,400	-	2,400	1,125	1,800	Staffs cellphone allowance				
		Total Administrative Charges	248,718	282,490	(41,000)	241,490	52,772	312,900					
100420	6118	Driver Uniforms	3,803	50,000	(25,000)	25,000	8,296	41,000	S10K SHPS & S31K Drivers Uniform				
100420	6124	Motor Fuel - Diesel	331,436	460,350	(84,000)	376,350	129,104	440,500	860k miles-3.20mile gallons= 168k gallons@\$2.60 (assume 75% Pre Covid)				
100420	6125	Motor Fuel - Gasoline	87,023	108,000	(12,000)	96,000	31,939	250,000	Ex 980k miles= 10.00 gallons= 98k gallons @\$2.35 (assume 75%pre Covid)				
100420	6132	Contracted Purchase of Service	2,981,432	4,163,250	(1,300,000)	2,863,250	973,407	3,732,200	10% Increase Current for Jan-Aug, 20% increase Sept-Dec ; 75% of Pre-COVID				
100420	6133	Driver Incentive	800	20,000	-	20,000	-	40,000	Best Program/hiring incentive				
100420	6137	General Operating Supplies	248	-	-	-	-	-					
100420	6143	Lease/Rental - Facilities	3,000	2,000	500	2,500	-	3,000	Special event bus parkout				
100420	6172	Property/Auto/Liability	287,287	282,000	5,000	287,000	140,940	312,200	Increase vehicles				
100420	6173	Worker's Compensation	13,135	19,200	(7,300)	11,900	5,393	17,600					
100420	6210	Cap Exp related to CMAQ TMA	4,203	-	-	-	-	-					
100420	6174	Insurance Deductible	9,236	15,000	-	15,000	2,500	20,000					
		Total Operating & Insurance	3,721,603	5,119,800	(1,422,800)	3,697,000	1,291,579	4,856,500					
		Total Operating Costs	4,625,935	6,469,290	(1,598,250)	4,871,040	1,608,928	6,069,100					
100420	6207	Capital Costs of Operating	93,010	557,500	(438,350)	119,150	61,601	232,000	Bus Wifi Router Replacement, Kiosks for customer service lobby				
		Total Capital Outlay	93,010	557,500	(438,350)	119,150	61,601	232,000					
		Total Operations Expenditures	\$ 4,718,945	\$ 7,026,790	\$ (2,036,600)	\$ 4,990,190	\$ 1,670,529	\$ 6,301,100					

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

General Fund (100)

BUSINESS UNIT	OBJECT ACCOUNT	DESCRIPTION	2020	2021	Amendments	Final 2021	YTD	2022	Comments
			Actual	Adopted Budget		Amended Budget	June 2021	Adopted Budget	
EXPENDITURES									
VEHICLE MAINTENANCE (100430)									
100430	6003	Regular Salaries and Wages	\$ 688,197	\$ 736,000	\$ (51,000)	\$ 685,000	\$ 314,002	\$ 712,000	\$3k for Saranocall & S5k for ASE Certified
100430	6005	Wages - Part-Time	44,756	46,406	(14,406)	32,000	12,596	38,400	Part Time
100430	6007	PTO Payout	13,015	12,000	-	12,000	4,620	12,000	PTO payout blanket
100430	6008	Overtime	868	5,000	-	5,000	275	6,000	
100430	6017	Employer FICA	52,434	59,300	(7,000)	52,300	25,114	57,400	
100430	6018	Employer PERA	52,307	57,100	(3,000)	54,100	25,267	55,200	
100430	6019	Employer Health & Dental	90,319	109,300	(8,000)	101,300	47,233	132,800	
100430	6020	Unemployment Compensation	-	10,000	(10,000)	-	-	10,000	
100430	6021	Uniforms Allowance	12,763	5,000	-	5,000	1,601	5,800	
100430	6023	Tuition Reimbursement	4,000	10,000	(10,000)	-	-	10,000	One apprentice
100430	6024	Other Employer Benefits	13,209	10,400	3,000	13,400	3,581	14,300	VEBA, LTD and other life insurance benefits
		Total Personal Services	971,868	1,060,506	(100,406)	960,100	434,289	1,053,900	
100430	6057	Office Supplies	271	500	-	500	156	500	
100430	6058	Postage & Shipping	1,476	4,000	-	4,000	(199)	4,500	
100430	6059	Printing Costs	250	500	-	500	575	750	
100430	6060	Small Tools & Equipment	2,735	19,200	-	19,200	9,139	20,000	\$13k tools allowance \$100/month/11 employees
100430	6062	Software Maintenance Contract	-	-	5,000	5,000	4,925	5,000	Enroute Maintenance support
100430	6063	Fleet Maint. & Inventory Softw	599	4,800	-	4,800	2,220	6,750	
100430	6065	Radio Services & Supplies	465	2,000	2,000	4,000	1,635	2,500	
100430	6066	Environmental Charges	4,243	12,000	-	12,000	4,196	15,000	
100430	6067	Memberships and Dues	-	250	-	250	-	-	
100430	6068	Mileage and Parking	-	400	-	400	-	400	
100430	6069	Meetings Training & Conference	3,424	8,000	(2,000)	6,000	2,102	7,000	
100430	6077	Other Administrative Charges	606	1,500	-	1,500	730	1,500	Drug Testing, other admin misc.
100430	6091	Communications	2,625	1,800	1,300	3,100	1,127	2,000	
		Total Administrative Charges	16,694	54,950	6,300	61,250	26,606	65,900	
100430	6112	Vehicle/Equip Mtc. Parts	301,808	475,000	(155,000)	320,000	127,541	443,000	Total of 1.9m miles @ .23 cent per mile.
100430	6114	Tires	30,587	72,000	(7,000)	65,000	20,405	85,000	Tire prices have risen about 20%
100430	6115	Bus Washer Supplies	18,574	18,000	(8,000)	10,000	-	20,000	
100430	6116	Vehicle/Equip Contracted Maint	24,905	30,000	-	30,000	3,177	25,000	
100430	6117	Vehicle Bodyshop Repair	54,082	70,000	(25,000)	45,000	6,813	70,000	
100430	6119	Pandemic	72,390	30,000	(20,000)	10,000	6,255	10,000	
100430	6127	Diesel Exhaust Fluid	12,342	34,000	(16,000)	18,000	3,782	-	remove this account and run it under fuel and Inherent DEF
100430	6128	Fuel and Lubricants (DEF)	18,421	50,000	-	50,000	15,489	55,000	20% def price increase for 2022
100430	6137	General Operating Supplies	63	-	-	-	-	-	
100430	6161	Vehicle Registration & Permits	-	1,000	-	1,000	16	600	
100430	6172	Property/Auto/Liability	382	500	-	500	208	500	
100430	6203	Capital Outlay - Vehicles	3,750	-	-	-	-	-	
100430	6173	Worker's Compensation	27,543	31,700	(8,200)	23,500	11,410	30,200	
		Total Operating & Insurance	564,847	812,200	(239,200)	573,000	195,096	739,300	
		Total Operating Costs	1,553,409	1,927,656	(333,306)	1,594,350	655,991	1,859,100	
100430	6207	Capital Costs of Operating	135,605	165,470	136,600	302,070	109,436	388,000	Electric Prime vehicles and non revenue vehicles
		Total Capital Outlay	135,605	165,470	136,600	302,070	109,436	388,000	
		Total Vehicle Maintenance Expenditures	\$ 1,689,014	\$ 2,093,126	\$ (196,706)	\$ 1,896,420	\$ 765,427	\$ 2,247,100	

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

General Fund (100)

BUSINESS UNIT ACCOUNT	DESCRIPTION	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments
EXPENDITURES								
FACILITY MAINTENANCE (100440 - 447)								
100440-447 6003	Regular Salaries and Wages	\$ 346,445	\$ 375,200	\$ 100,300	\$ 475,500	\$ 210,109	\$ 441,900	Reallocate staff various department increased wages
100440-447 6005	Wages - Part-Time	83,231	100,500	(81,000)	19,500	5,220	32,000	Reduced part time and increased full time
100440-447 6007	PTO Payout	7,559	7,000	-	7,000	1,120	7,000	
100440-447 6008	Overtime	2,770	5,000	-	5,000	982	5,000	snow removal
100440-447 6017	Employer FICA	36,440	36,400	1,600	38,000	16,292	36,300	
100440-447 6018	Employer PERA	32,133	35,100	1,000	36,100	14,776	35,100	
100440-447 6019	Employer Health & Dental	64,129	73,600	2,900	76,500	35,242	81,100	
100440-447 6020	Unemployment Compensation	-	10,000	(10,000)	-	-	10,000	
100440-447 6021	Uniforms Allowance	2,960	3,500	2,000	5,500	1,833	5,000	
100440-447 6023	Tuition Reimbursement	-	1,000	-	1,000	250	1,000	
100440-447 6024	Other Employer Benefits	5,922	6,700	2,300	9,000	2,556	11,300	VEBA, LTD and other life insurance benefits
	Total Personal Services	581,589	654,000	19,100	673,100	288,380	665,700	
100440-447 6041	Facility Security Costs	25,729	21,000	3,000	24,000	6,633	24,000	
100440-447 6057	Office Supplies	-	600	600	600	597	-	
100440-447 6060	Small Tools & Equipment	9,318	8,200	200	8,400	1,952	10,400	Including Tools allowance
100440-447 6062	Software Maintenance Contract	-	2,000	5,000	5,000	4,925	6,750	E Mann Facility Software annual support
100440-447 6064	Exterminating Services	-	2,000	5,400	7,400	4,240	8,500	
100440-447 6067	Memberships and Dues	580	2,000	(1,500)	500	-	1,000	
100440-447 6068	Mileage and Parking	-	300	-	300	-	300	
100440-447 6069	Meetings Training & Conference	4,121	6,000	(2,000)	4,000	641	6,000	
100440-447 6077	Other Administrative Charges	292	400	1,100	1,500	445	1,500	
100440-447 6087	Utilities - Electric	94,815	106,720	(8,000)	98,720	26,307	92,720	received credit from Solar
100440-447 6088	Utilities - Gas	44,542	54,000	(18,200)	35,800	17,852	55,000	
100440-447 6089	Utilities - Water/Sewer	20,288	20,500	-	20,500	2,222	23,500	
100440-447 6090	Utilities - Other	(184)	48,500	-	48,500	18,532	48,500	Solar Energy Savings credit via Xcel Energy
100440-447 6091	Communications	41,527	37,800	2,500	40,300	17,649	42,800	
100440-447 6092	Refuse Service	11,543	13,000	3,000	16,000	9,380	16,000	
100440-447 6093	Internet & Cable Service	48,846	42,180	5,880	48,060	16,969	49,800	
	Total Administrative Charges	301,417	362,600	(3,020)	359,580	128,344	386,770	
100440-447 6112	Vehicle/Equip Mtc. Parts	228	-	-	-	-	-	
100440-447 6116	Vehicle/Equip Contracted Maint	-	7,500	-	7,500	-	8,000	Generator Annual Maintenance
100440-447 6137	General Operating Supplies	55,480	51,000	5,000	56,000	26,066	56,000	
100440-447 6138	Sand & Salt Supplies	8,109	15,000	(8,500)	6,500	5,050	6,500	
100440-447 6139	Contract Repair- Equip. & Bldgs	56,356	91,500	(49,000)	42,500	7,582	77,000	including SISK annual fire sprinkler testing
100440-447 6142	Lease/Rentals - Office Equipment	-	-	-	-	444	-	
100440-447 6144	Lease/Rentals - Snow Equipment	11,955	20,000	(20,000)	-	-	-	
100440-447 6157	Contract Facility Maintenance	99,570	67,200	(2,000)	65,200	21,895	65,200	
100440-447 6159	Exterior & Lot Maintenance	19,741	26,000	12,000	38,000	17,236	33,500	
100440-447 6161	Vehicle Registration & Permits	800	900	1,000	1,900	1,628	1,900	
100440-447 6162	Other Taxes and Fees	-	500	-	500	-	500	
100440-447 6163	Elevator Maintenance Services	18,302	22,800	-	22,800	13,650	23,940	Increased 5%
100440-447 6172	Property/Auto/Liability	75,543	83,700	-400	84,100	41,680	85,900	
100440-447 6173	Worker's Compensation Insurance	19,935	35,400	(7,400)	28,000	13,833	35,300	
	Total Operating & Insurance	366,019	421,500	(68,500)	353,000	149,064	393,740	
	Total Operating Costs	1,249,025	1,438,100	(52,420)	1,385,680	565,788	1,446,210	
100440-447 6207	Capital Costs of Operating	371,390	794,025	28,500	822,525	667,334	682,500	Building and Equipment replacement/maintenance
100440-447 6208	Capital Outlay-Garage Expansio	7,638	-	-	-	438	-	
	Total Capital Outlay	379,028	794,025	28,500	822,525	667,772	682,500	
	Total Facility Maintenance Expenditures	1,628,053	2,232,125	(23,920)	2,208,205	1,233,560	2,128,710	

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

Capital Fund - Capital Improvement Fund												
BUSINESS UNIT	OBJECT ACCOUNT	DESCRIPTION	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments			
Revenues												
270320	4102	Interest on Investments	-	-	-	-	-	-				
270320	4134	Miscellaneous Revenue	-	-	\$ -	\$ -	\$ -	\$ -				
		Total Revenues	-	-	-	-	-	-				
Expenditures												
270442	6204	Capital Outlay - Building	-	-	208,000	208,000	207,934	-				
270447	6204	Capital Outlay - Building	-	-	-	-	-	-				
		Total Expenditures	-	-	208,000	208,000	207,934	-				
Other Financing Sources (Uses):												
270351	4156	Transfer In-Fund 250 Capital & Equip	-	-	1,842,944	1,842,944	-	-				
270351	4156	Transfer In-Fund 260 Capital Cost Deferred	-	-	169,879	169,879	-	-				
270351	4156	Transfer In-Fund 338 SWS Relocation	-	-	697,796	697,796	-	-				
270351	4156	Transfer In-Fund-407 EFG Remodel Debt	-	-	15,308	15,308	-	-				
270351	4156	Transfer In-Fund 408 EFG Expansion Debt	-	-	137,487	137,487	-	-				
		Net Transfers	-	-	2,863,415	2,863,415	-	-				
		Net change	-	-	2,655,415	2,655,415	(207,934)	-				
		Projected Current Year Fund Balance				\$ 2,655,415						
		Projected Following Year's Fund Balance						\$ 2,655,415				

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

Capital Fund - EPG Roof Replacement

BUSINESS UNIT	OBJECT ACCOUNT	DESCRIPTION	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments
		Revenues							
280320	4102	Interest on Investments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
280320	4134	Miscellaneous Revenue	-	-	-	-	-	-	
		Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		Expenditures							
280442	6204	Capital Outlay - Building	-	-	-	-	-	2,000,000	EPG Roof Replacement project
280447	6204	Capital Outlay - Building	-	-	-	-	-	2,000,000	
		Total Expenditures	-	-	-	-	-	2,000,000	
		Other Financing Sources (Uses):							
280351	4156	Transfer In - Other	-	-	2,000,000	2,000,000	-	-	
280440	6223	Transfer Out - Other	-	-	2,000,000	2,000,000	-	-	
		Net Transfers	-	-	2,000,000	2,000,000	-	-	
		Net change	-	-	2,000,000	2,000,000	-	(2,000,000)	
		Projected Current Year Fund Balance				\$ 2,000,000			
		Projected Following Year's Fund Balance						\$ -	

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

Capital Fund - SWS Development Capital

BUSINESS UNIT	OBJECT ACCOUNT	DESCRIPTION	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments
Revenues									
360320	4102	Interest on Investments	\$ -	\$ -	\$ -	\$ 45,000	\$ 39,236	\$ 45,000	
360320	4134	Miscellaneous Revenue	-	-	-	-	-	-	
		Total Revenues				45,000	39,236	45,000	
Expenditures									
360444	6204	Capital Outlay - Building	-	-	-	-	-	-	
360447	6204	Capital Outlay - Building	-	-	-	-	-	-	
		Total Expenditures							
		Net change				45,000	39,236	45,000	
		Projected Current Year Fund Balance				\$ 6,121,060			
		Projected Following Year's Fund Balance						\$ 6,166,060	

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

BUSINESS UNIT	OBJECT ACCOUNT	Description	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments
Facility Maintenance SWS 440									
100440	6021	Uniforms Allowance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
100440	6041	Facility Security Costs	5,265	3,800	-	3,800	357	3,800	
100440	6060	Small Tools & Equipment	3,500	2,000	-	2,000	1,188	1,000	
100440	6064	Exterminating Services	-	1,000	900	1,900	1,550	2,000	
100440	6069	Meetings Training & Conference	150	-	-	-	-	-	
100440	6087	Utilities - Electric	19,197	24,000	-	24,000	10,666	28,000	Add'l SWS building open June-Dec
100440	6088	Utilities - Gas	-	-	-	-	-	3,000	Add'l SWS building open June-Dec
100440	6089	Utilities - Water/Sewer	271	500	-	500	-	3,500	Add'l SWS building open June-Dec
100440	6090	Utilities - Other	(184)	500	-	500	-	500	Add'l SWS building open June-Dec
100440	6091	Communications	11,353	10,500	-	10,500	4,090	12,000	
100440	6092	Refuse Service	-	-	-	-	-	-	
100440	6093	Internet & Cable Service	8,080	4,200	5,000	9,200	3,430	8,100	
100440	6116	Vehicle/Equip Contracted Maint	-	-	-	-	-	-	
100440	6137	General Operating Supplies	9,013	10,000	-	10,000	4,297	10,000	
100440	6138	Sand & Salt Supplies	957	-	-	-	-	-	
100440	6139	Contract Repair- Equip. & Bids	10,450	17,500	(10,000)	7,500	2,799	12,000	\$3k fire/sprinkler testing/ Generator Maint
100440	6142	Lease/Rentals - Office Equipment	-	-	-	-	148	-	
100440	6157	Contract Facility Maintenance	4,842	13,000	(4,000)	9,000	3,695	9,000	
100440	6158	Contracted Snow Removal	-	-	-	-	-	-	
100440	6159	Exterior & Lot Maintenance	2,307	5,000	-	5,000	771	5,000	
100440	6161	Vehicle Registration & Permits	400	500	-	500	235	500	
100440	6163	Elevator Maintenance Services	8,320	8,600	-	8,600	8,285	9,030	increase 5%
100440	6172	Property/Auto/Liability	14,455	14,800	200	15,000	7,394	16,000	new appraisal and value increase
Total Business Unit 100440			98,376	116,900	(7,900)	108,000	48,905	123,430	

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

BUSINESS UNIT	OBJECT ACCOUNT	Description	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments
Facility Maintenance EPG Garage 442									
100442	6003	Regular Salaries and Wages	\$ 346,445	\$ 375,200	\$ 100,300	\$ 475,500	\$ 210,109	\$ 441,900	
100442	6005	Wages - Part-Time	83,231	100,500	(81,000)	19,500	5,220	32,000	
100442	6007	PTO Payout	7,559	7,000	-	7,000	1,120	7,000	
100442	6008	Overtime	2,770	5,000	-	5,000	982	5,000	
100442	6017	Employer FICA	36,440	36,440	1,600	38,000	16,292	36,300	
100442	6018	Employer PERA	32,133	35,100	1,000	36,100	14,776	35,100	
100442	6019	Employer Health & Dental	64,129	73,600	2,900	76,500	35,242	81,100	
100442	6020	Unemployment Compensation	-	10,000	(10,000)	-	-	10,000	
100442	6021	Uniforms Allowance	2,960	3,500	2,000	5,500	1,833	5,000	
100442	6023	Tuition Reimbursement	-	1,000	-	1,000	250	1,000	
100442	6024	Other Employer Benefits	5,922	6,700	2,300	9,000	2,556	11,300	
100442	6041	Facility Security Costs	5,886	3,800	500	4,300	1,040	4,300	
100442	6057	Office Supplies	-	600	600	600	597	-	
100442	6060	Small Tools & Equipment	5,094	3,200	1,000	4,200	633	6,400	\$1200 tools allowance for Steve
100442	6062	Software Maintenance Contract	-	1,000	5,000	5,000	4,925	6,750	E. maint annual support
100442	6064	Exterminating Services	-	2,000	(1,500)	500	-	1,000	
100442	6067	Memberships and Dues	580	300	-	300	-	300	
100442	6068	Mileage and Parking	3,971	6,000	(2,000)	4,000	641	6,000	
100442	6069	Meetings Training & Conference	292	400	1,100	1,500	445	1,500	
100442	6077	Other Administrative Charges	9,902	20,000	(4,382)	20,000	(4,382)	15,000	
100442	6087	Utilities - Electric	38,635	45,000	(17,000)	28,000	15,344	43,000	
100442	6088	Utilities - Gas	14,161	15,000	(2,000)	13,000	1,172	13,000	
100442	6089	Utilities - Water/Sewer	-	48,000	-	48,000	18,532	48,000	SSI MN Solar \$48000
100442	6090	Utilities - Other	-	10,000	2,500	12,500	6,161	12,500	cellphone allowance \$450
100442	6091	Communications	11,678	13,000	3,000	16,000	9,380	16,000	
100442	6092	Refuse Service	16,692	20,040	-	20,040	6,458	21,000	
100442	6093	Internet & Cable Service	228	-	-	-	-	-	
100442	6112	Vehicle/Equip Mtc. Parts	-	2,500	-	2,500	-	-	Generator annual maintenance
100442	6116	Vehicle/Equip Contracted Maint	-	22,000	5,000	27,000	12,971	27,000	
100442	6137	General Operating Supplies	32,806	15,000	(8,500)	6,500	5,050	6,500	
100442	6138	Sand & Salt Supplies	7,152	44,000	(35,000)	9,000	1,066	33,000	\$3k fire/sprinkler testing
100442	6139	Contract Repair- Equip. & Bids	35,259	20,000	(20,000)	-	-	-	snow equipment
100442	6144	Lease/Rentals - Snow Equipment	11,955	21,200	-	21,200	8,671	21,200	
100442	6157	Contract Facility Maintenance	74,775	-	-	-	-	-	moved to equipment rental
100442	6158	Contracted Snow Removal	-	10,000	8,500	18,500	10,102	12,000	Garage parking water drainage
100442	6159	Exterior & Lot Maintenance	6,585	400	1,000	1,400	1,393	1,400	
100442	6161	Vehicle Registration & Permits	400	500	-	500	-	500	
100442	6162	Other Taxes and Fees	-	3,500	-	3,500	-	-	3,675 increase 5%
100442	6163	Elevator Maintenance Services	90	31,400	200	31,600	15,664	33,100	new appraisal and value increase
100442	6172	Property/Auto/Liability	23,540	19,935	(7,400)	28,000	13,833	35,300	
100442	6173	Worker's Compensation Insurance	19,935	35,400	(7,400)	28,000	13,833	35,300	
Total Business Unit 100442			912,748	1,047,640	(45,900)	1,001,740	418,441	1,037,125	-

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

BUSINESS UNIT	OBJECT ACCOUNT	Description	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments
Facility Maintenance SWV 444									
100444	6024	Other Employer Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
100444	6041	Facility Security Costs	3,969	4,200	-	4,200	675	4,200	
100444	6060	Small Tools & Equipment	724	1,000	(800)	200	131	1,000	
100444	6064	Exterminating Services	-	-	1,000	1,000	550	2,000	
100444	6087	Utilities - Electric	32,613	30,000	(8,000)	22,000	8,424	17,000	
100444	6089	Utilities - Water/Sewer	4,095	3,000	2,000	5,000	742	5,000	
100444	6090	Utilities - Other	-	-	-	-	-	-	
100444	6091	Communications	8,570	8,100	-	8,100	3,353	8,400	
100444	6093	Internet & Cable Service	18,588	17,400	-	17,400	5,472	19,200	
100444	6116	Vehicle/Equip Contracted Maint	-	2,500	-	2,500	-	2,000	Generator annual maintenance
100444	6137	General Operating Supplies	6,359	6,000	-	6,000	2,702	6,000	
100444	6139	Contract Repair- Equip. & Blds	3,259	14,000	-	14,000	253	13,000	33k fire sprinkler testing
100444	6157	Contract Facility Maintenance	6,706	15,000	2,000	17,000	5,283	17,000	
100444	6158	Contracted Snow Removal	-	-	-	-	-	-	
100444	6159	Exterior & Lot Maintenance	5,153	5,000	-	5,000	855	6,000	
100444	6163	Elevator Maintenance Services	5,019	5,500	-	5,500	5,365	5,775	increase 5%
100444	6172	Property/Auto/Liability	14,308	14,700	-	14,700	7,313	17,900	new appraisal and value increase
Total Business Unit 100444			109,363	126,400	(3,800)	122,600	41,118	124,475	

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

BUSINESS UNIT	OBJECT ACCOUNT	Description	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments
Facility Maintenance CTS 446									
100446	6041	Facility Security Costs	\$ 4,353	\$ 4,600	\$ -	\$ 4,600	\$ 867	\$ 4,600	
100446	6060	Small Tools & Equipment	-	1,000	-	1,000	-	1,000	
100446	6064	Exterminating Services	-	-	1,500	1,500	1,225	1,500	
100446	6087	Utilities - Electric	9,744	11,000	-	11,000	4,499	11,000	
100446	6088	Utilities - Gas	2,811	5,000	(1,200)	3,800	738	5,000	
100446	6089	Utilities - Water/Sewer	1,664	2,000	-	2,000	308	2,000	
100446	6090	Utilities - Other	-	-	-	-	-	-	
100446	6091	Communications	4,068	3,000	-	3,000	1,540	3,300	
100446	6093	Internet & Cable Service	4,692	540	-	540	220	600	
100446	6116	Vehicle/Equip Contracted Maint	-	-	-	-	-	2,000	Generator annual maintenance
100446	6137	General Operating Supplies	3,275	6,000	-	6,000	2,257	6,000	
100446	6139	Contract Repair-Equip. & Bldg	1,543	6,000	(4,000)	2,000	678	6,000	33k fire/sprinkler testing
100446	6157	Contract Facility Maintenance	7,492	8,000	-	8,000	69	8,000	
100446	6158	Contracted Snow Removal	-	-	-	-	-	-	
100446	6159	Exterior & Lot Maintenance	1,763	3,000	-	3,000	2,140	4,000	
100446	6163	Elevator Maintenance Services	2,344	2,500	-	2,500	-	2,625	increase 5%
100446	6172	Property/Auto/Liability	6,987	7,100	-	7,100	3,505	5,800	new appraisal and value increase
Total Business Unit 100446			50,736	59,740	(3,700)	56,040	18,046	63,425	
Facility Maintenance ECS 447									
100447	6041	Facility Security Costs	\$ 4,353	\$ 4,600	\$ 2,500	\$ 7,100	\$ 3,694	\$ 7,100	
100447	6064	Exterminating Services	-	-	2,000	2,000	550	2,000	
100447	6060	Small Tools & Equipment	-	1,000	-	1,000	-	1,000	
100447	6087	Utilities - Electric	22,684	21,720	-	21,720	7,100	21,720	
100447	6088	Utilities - Gas	3,096	4,000	-	4,000	1,770	4,000	
100447	6089	Utilities - Water/Sewer	97	-	-	-	-	-	
100447	6090	Utilities - Other	-	-	-	-	-	-	
100447	6091	Communications	5,858	6,200	-	6,200	2,505	6,600	
100447	6093	Internet & Cable Service	794	880	880	880	1,389	900	
100447	6116	Vehicle/Equip Contracted Maint	-	-	-	-	-	2,000	Generator annual maintenance
100447	6137	General Operating Supplies	3,427	7,000	-	7,000	3,839	7,000	
100447	6139	Contract Repair-Equip. & Bldg	4,866	10,000	-	10,000	2,786	13,000	33k fire/sprinkler testing
100447	6142	Lease/Rentals - Office Equipment	-	-	-	-	296	-	
100447	6157	Contract Facility Maintenance	5,755	10,000	-	10,000	4,177	10,000	
100447	6158	Contracted Snow Removal	-	-	-	-	-	-	
100447	6159	Exterior & Lot Maintenance	3,933	3,000	3,500	6,500	3,368	6,500	
100447	6163	Elevator Maintenance Services	2,529	2,700	-	2,700	-	2,835	increase 5%
100447	6172	Property/Auto/Liability	15,260	15,700	-	15,700	7,804	13,100	new appraisal and value increase
Total Business Unit 100447			72,652	88,420	8,880	97,300	39,278	97,755	
Total Expenditures Facilities (440-447)			1,249,025	1,438,100	(52,420)	1,385,680	565,788	1,446,210	

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

BUSINESS UNIT	OBJECT ACCOUNT	Description	2020 Actual	2021 Adopted Budget	Amendments	Final 2021 Amended Budget	YTD June 2021	2022 Adopted Budget	Comments
100440	6207	Capital Costs of Operating	\$ 15,700	\$ 100,000	\$ (91,600)	\$ 8,400	\$ 138,419	\$ 10,000	see FM Capital list
100442	6207	Capital Costs of Operating	229,689	344,025	(108,900)	235,125	418,660	502,500	see FM Capital list
100442	6208	Capital Outlay-Garage Expansio	7,638	-	-	-	438	-	see FM Capital list
100444	6207	Capital Costs of Operating	125,505	100,000	400,000	500,000	43,851	30,000	see FM Capital list
100446	6207	Capital Costs of Operating	-	100,000	(100,000)	-	51,774	20,000	see FM Capital list
100447	6207	Capital Costs of Operating	496	150,000	(71,000)	79,000	14,630	120,000	see FM Capital list
Total Capital Costs of Operating			379,028	794,025	28,500	822,525	667,772	682,500	
Total For Facilities			1,628,053	2,232,125	(23,920)	2,208,205	1,233,560	2,128,710	

SouthWest Transit

2021 FINAL Amendment Capital Costs of Operating

				A	B	C
NO.	Dept.	Project Name	Note	Adopted Budget	Purposed Amended Budget	Amended Total Budget
1	OPS/IT	Technology Upgrades	Technology Upgrades - Ongoing Computers/ Switches/Monitors	40,000	-	40,000
2	OPS/IT	Exterior WIFI at EPG		3,000	1,200	4,200
3	OPS/IT	SW Prime iPad Replacement		7,500	-	7,500
4	OPS/IT	Facility Camera Upgrades	Replace Servers as well.	60,000	(27,000)	33,000
5	OPS/IT	Remote Camera Trailer	Replace 2 existing camera heads as well. Deferred 2022	35,000	(35,000)	-
6	OPS/IT	Bus WiFi Router Replacement	Deferred 2022	152,000	(152,000)	-
7	OPS/IT	Lobby Kiosk Upgrades	Deferred 2023	35,000	(35,000)	-
8	OPS/IT	Pre loaded Go To Cards	completed	25,000	(20,550)	4,450
9	Admin/IT	Website/Mobile App Updates	Token/website redesign	30,000	-	30,000
10	OPS/VM	Two Electric Vehicles for SW Prime	Deferred 2022	200,000	(200,000)	-
11	EPG	Front Gate Project EPG	\$100K - 2021 & \$250K in 2022	-	100,000	100,000
12	EPG	Thermo Imaging		5,000	-	5,000
13	EPG	Loader snow blower	Deferred 2022	115,000	(115,000)	-
14	EPG	Trailer for hauling equipment	completed	30,000	-	30,000
15	EPG	Atmos Air installed in SWV,CTS and ECS	completed	10,000	-	10,000
16	EPG	New Bobcat scheduled for 2021 already	completed	62,875	-	62,875
17	EPG	Main Service GFI Testing at EPG		3,000	-	3,000
18	EPG	Atmos Air installed at EPG	completed	18,150	-	18,150
19	ECS	ECS pre cast repairs	completed	50,000	-	50,000
20	ALL	Interchangeable LED Boards for stations		500,000	(500,000)	-
21	VM	Drivers barriers for 30 MCI coaches	added last 12 bus barriers	72,000	32,900	104,900
22	VM	Air purification 30 MCI's		33,000	-	33,000
23	VM	Atmos air in the first 15 MCI buses	added last 12 bus Atmos	16,470	18,700	35,170
24	VM	Voice radio replacement program		44,000	(25,000)	19,000
25	ECS	ECS Patio Tuckpointing and HVAC Door	Repairs for patio tuckpointing and HVAC door	-	12,000	12,000
26	SWV/ECS	ECS/SWV Concrete/ Asphalt	Concrete and seal coating ECS and SWV	-	17,000	17,000
27	SWS	SWS Ramp Railing Repair/Floor	Ramp railings in west stairwell, painting railings and benches east stairwell, floor painting east stairwell.	-	8,400	8,400
28	SWV	SWV Drainage Project	Drainage project in progress	-	35,000	35,000
29	SWV	SWV Concrete Walkway	Replace Pavers With Concrete	-	15,000	15,000
30	EPG	EPG Blinds and Sprinklers	Install new blinds and replace fire sprinkler heads	-	6,100	6,100
31	VM	Transmission Flushing Machine	For the Shop	-	5,000	5,000
32	OPS/IT	Replace Computers/Laptops	Replacement & Upgrades	-	30,000	30,000
33	VM	Bus #624 - (Prime) - electrified conversion		-	105,000	105,000
34	SWV	Deed Restriction	SWV land	-	450,000	450,000
35						
36			Total	1,546,995	(273,250)	1,273,745
37		Summary by Department - General Fund (100)				
38	Admin	Administrative	100400.6207	30,000	-	30,000
39	OPS	Operations	100420.6207	557,500	(438,350)	119,150
40	VM	Vehicle Maintenance	100430.6207	165,470	136,600	302,070
41	Facilities	Facilities Maintenance	Dept 440 to 447.6207	794,025	28,500	822,525
42			Total	1,546,995	(273,250)	1,273,745
43						
44			Total for Capital Cost of Operating	1,546,995	(273,250)	1,273,745
45		<i>Capital Cost of Operation that considered major repair and maintenance projects that are not recurring on an annual basis.</i>				

South West Transit
2022 Capital Costs of Operating and Other Capital Projects

NO.	Location	2022 Project	Amount
1	Ops	Technology Upgrades - Ongoing Computers/Switches/Monitors	40,000
2	OPS	Lobby Kiosks	40,000
3	OPS	Bus WiFi Router Replacement	152,000
4	Admin	Website/App changes - Apps Combined and Website Refresh	150,000
5	SWS	SWS Ramp PM - on going maintenance	10,000
6	EPG	EPG Fuel Pumps 1 and 2 Replacement	25,000
7	EPG	EPG PM - on going maintenance	10,000
8	EPG	EPG Irrigation System installment outer edge of parking lot	30,000
9	EPG	Utility Trailer - Replacement of trailer #2	7,500
10	EPG	Lawn Mower - Replacement / mower - cab and broom	20,000
11	EPG	Loader Snow blower	115,000
12	EPG	Front Gate Project EPG	270,000
13	CTS	CTS Ramp PM - on going maintenance	10,000
14	CTS	Water Softener replacement	10,000
15	ECS	ECS Irrigation Additions	5,000
16	ECS	ECS Island Project	100,000
17	ECS	ECS Floor Repair and Sealing inside the building	15,000
18	SWV	SWV Ramp PM - on going maintenance	10,000
19	SWV	SWV Irrigation Additions	5,000
20	SWV	SWV East Door Replacement	15,000
21	VM	Voice Radio Replacement Program	15,000
22	VM	FTA Local Match - Prime MD Vehicles -20% local match	73,000
23	VM	Transit Vans - IT & Marketing Vehicles	100,000
24	VM	MnDOT Grant (2 Electric Prime Vehicles+ infastructure)	200,000
25	EPG	Facility 7 vehicles maint cameras	25,000
26			
27		Total	1,452,500
28			
29		<i>NTD Funding</i>	Amount
30	All Fac	SWT- Camera System Upgrades - All facilities	30,000
31	OPS	Trailer Camera	60,000
32	OPS	New Ticketing Vending Machines - each stations	50,000
33	ECS	ECS Major Ramp & station PM	200,000
34	SWS	SWS Repaint Ramp	165,000
35	EPG	EPG Garage Bay Doors - 4,5,6, 13	200,000
36			
37		Total NTD Grant Funding	705,000
38			
39		Grand Total	2,157,500
40			
41		<i>SWT Capital Improvement fund</i>	Amount
42	EPG	EPG Rooftop Solar Panels - place holder	1,200,000
43	EPG	New Roof for EP Garages A,B, Shop and Office	2,000,000
44	SWV	Vehicle and Equipment storage facility	6,000,000
45		Total	9,200,000
46			

South West Transit
2022 Capital Costs of Operating and Other Capital Projects

NO.	Location	2022 Project	Amount
47		<i>Replacement/Expansion maybe funded by MC or Grants</i>	Amount
48		494 CMAQ Grant (Small Bus) 20% local share require	1,600,000
49		FTA Grant (5 Small Buses) local share require	363,125
50		MnDOT Grant (2 Electric Prime Vehicles+ infastructure)	429,220
51		(Big buses) Replace Coach Vehicles 7 coaches in 2021 (762,763,764,765,766,767,768)	4,410,000
52		Non-Revenue Vehicles 2 Admin Vehicles replacement	35,000
53		Non-Revenue Vehicles Replace Facility truck 1999 & 2006, 2011 shop truck 911 (2025)	50,000
54		Rehab Plan 4 2014 MCI - bus #460 - 463	152,000
55		Rehab Plan 1 2015 Gillig Trolley - bus #523	38,000
56		Coach Electric Bus 2 per year	2,400,000
57		40' Electric Buses Two 40' EVs for Airport/494 Service	1,800,000
58		Cutaway Electric Bus	400,000
59		Garage EV Charging Infrastructure 1 Charger Per 2 Buses	900,000
60		Depot EV Chargers (Bus) Two Chargers Per Facility (\$400,000 each) - Install at SWS, SWV, CTS, EC	3,200,000
61			
62		Total	15,777,345
63			
64		Grand Total	27,134,845
65		<i>Capital Cost of Operation that considered major repair and maintenance projects that are not recurring on an annual basis.</i>	

SOUTHWEST TRANSIT
2021 FINAL AMENDED BUDGET AND
2022 ADOPTED BUDGET

Budgeted Employee Full Time Equivalent

Department	Position	2020 Actual	2021 Adopted Budget	2021 Final Amended Budget	2022 Adopted Budget
Administration	Chief Executive Officer	1.00	1.00	1.00	0.50
Administration	Chief Executive Officer	-	-	-	1.00
Administration	CAO/or CFO	-	1.00	-	0.75
Administration	HR Director	1.00	1.00	1.00	1.00
Administration	Finance Director	1.00	1.00	1.00	1.00
Administration	Finance Coordinator	-	-	1.00	1.00
Administration	Customer Service Supervisor	1.00	1.00	1.00	1.00
Administration	Senior Compliance, Procurement & Purchasing Analyst	1.00	-	1.00	1.00
Administration	Public Relations & Customer Service Specialist	1.00	1.00	1.00	1.00
Administration	Senior Marketing & PR Administrator	-	1.00	1.00	1.00
Administration	Design/Graphic	0.50	-	-	0.50
Administration Total		6.50	7.00	8.00	9.75
Facility Mtc	Buildings Engineer	1.00	1.00	1.00	1.00
Facility Mtc.	Grounds & Facility Manager	1.00	1.00	1.00	1.00
Facility Mtc	Assistant Grounds & Facility Manager	1.00	1.00	1.00	1.00
Facility Mtc	Facility Maintenance workers	2.00	5.00	5.00	3.50
Facility Mtc	Assistant Building Engineer	-	1.00	1.00	1.00
Facility Mtc.	Part-time Facility Maintenance	2.00	0.50	0.50	2.00
Facility Mtc Total		7.00	9.50	9.50	9.50
Operations	Chief Operating Officer	1.00	1.00	1.00	1.00
Operations	Dispatcher Supervisor	1.00	1.00	1.00	1.00
Operations	Dispatcher fulltime/part time	1.00	1.00	1.00	2.00
Operations	Senior Systems & IT Analyst	1.00	1.00	1.00	1.00
Operations	Operations & Planning Director	1.00	1.00	-	-
Operations	Associate Transit Planner/Part time Intern	1.00	1.00	-	0.50
Operations	Manager of Technologies Security & Facilities	1.00	1.00	1.00	1.00
Operations Total		7.00	7.00	5.00	6.50
Vehicle Maintenance	Vehicle Maintenance Director	1.00	1.00	1.00	1.00
Vehicle Maintenance	Vehicle Maintenance Manager	1.00	1.00	1.00	1.00
Vehicle Maintenance	Assistant Vehicle Maintenance Supervisor	1.00	1.00	1.00	1.00
Vehicle Maintenance	A Technician	2.00	2.00	2.00	2.00
Vehicle Maintenance	B Technician	2.50	2.50	1.50	2.50
Vehicle Maintenance	C Technician	3.00	2.00	3.00	3.00
Vehicle Maintenance	Inventory Control Specialist	1.00	1.00	1.00	1.00
Vehicle Maintenance	Apprentice Mechanic	1.00	1.00	-	1.00
Vehicle Maintenance	Utility Worker	2.00	0.50	-	-
Vehicle Maint Total		14.50	12.00	10.50	12.50
Total Positions		35.00	35.50	33.00	38.25

Capital Improvement Project Yr 2023-2027

Project	Priority Ranking	Year	Unfunded Amount	Total
CTS Major Ramp PM	1	2023	\$ 10,000	
SWV Major Ramp PM	1	2023	\$ 10,000	
EPG Major PM	1	2023	\$ 10,000	
ECS Major Ramp & station PM	1	2023	\$ 10,000	
SWS Door hardware	1	2023	\$ 10,000	
EPG Ingersoll Rand Air Compressor	1	2023	\$ 20,000	
Voice Radio Replacement Program	2	2023	\$ 25,000	
SWV LED Lights	1	2023	\$ 30,000	
SWS Expansion Joints	1	2023	\$ 30,000	
ECS Access System	1	2023	\$ 33,475	
Customer Kiosks	1	2023	\$ 35,000	
Bus #716 & 717	1	2023	\$ 40,000	
Technology Upgrades	1	2023	\$ 42,436	
CTS LED Lights	1	2023	\$ 44,000	
Sweeper Replacement	2	2023	\$ 50,000	
SWS Roof Replacement	1	2023	\$ 50,000	
ECS LED Lights	1	2023	\$ 60,000	
Radio Consoles	2	2023	\$ 80,000	
SWS LED Lights	1	2023	\$ 170,000	
SWS Ramp Sealant	1	2023	\$ 200,000	
Ticket Vending Machines	1	2023	\$ 240,000	
Network Infrastructure	1	2023	\$ 320,000	
Garage EV Charging Infrastructure	1	2023	\$ 350,000	
EV Charging Stations - SWV Ramp	1	2023	\$ 375,000	
Cutaway Electric Bus	1	2023	\$ 400,000	
SWV Solar Array	2	2023	\$ 2,000,000	
Coach Electric Bus	1	2023	\$ 2,400,000	
Station Mobility Hubs	2	2023	\$ 3,000,000	
				\$ 10,044,911

SWV Electric Heaters Replacement	2	2024	\$ 6,000	
CTS Major Ramp PM	1	2024	\$ 10,000	
SWV Major Ramp PM	1	2024	\$ 10,000	
ECS Major Ramp & station PM	1	2024	\$ 10,000	
SWS Major Ramp PM	1	2024	\$ 10,000	
SWS Ramp - Storage Fence	3	2024	\$ 12,000	
Voice Radio Replacement Program	2	2024	\$ 25,000	
Bus #716 & 717	1	2024	\$ 40,000	
Exacvision Server Updates	2	2024	\$ 40,000	
Technology Upgrades	1	2024	\$ 43,709	
Replace Computers/Laptops	1	2024	\$ 75,000	
EPG Major PM	1	2024	\$ 100,000	
ECS Paver Replacement	1	2024	\$ 120,000	
EPG Garage Maintenance PM	1	2024	\$ 150,000	
Garage EV Charging Infrastructure	1	2024	\$ 350,000	
Cutaway Electric Bus	1	2024	\$ 400,000	
EV Charging Stations - EC Ramp	2	2024	\$ 480,000	
Golden Triangle Transfer Station	2	2024	\$ 2,000,000	
Coach Electric Bus	1	2024	\$ 2,400,000	
EC Solar Array	2	2024	\$ 2,500,000	

8,781,709

Capital Improvement Project Yr 2023-2027

Project	Priority Ranking	Year	Unfunded Amount	Total
EPG Water Heater	2	2025	\$ 5,000	
SWV Major Ramp PM	1	2025	\$ 10,000	
ECS Major Ramp & station PM	1	2025	\$ 10,000	
SWS Major Ramp PM	1	2025	\$ 10,000	
EPG Major PM	1	2025	\$ 10,000	
SWV Code Blue Replacement	1	2025	\$ 12,000	
EPG AC Mini Splits	2	2025	\$ 15,000	
CTS Curtain Wall	1	2025	\$ 30,000	
CTS Stairwell Paint and Floor Coat	1	2025	\$ 30,000	
Technology Upgrades	1	2025	\$ 45,020	
CTS Ramp Sealant	1	2025	\$ 60,000	
Bobcat Replacement	2	2025	\$ 65,000	
2 Prime Dodge Grand Caravans	1	2025	\$ 70,000	
Replace Servers	1	2025	\$ 120,000	
2 Braunability	1	2025	\$ 130,000	
EPG Garage Doors C	2	2025	\$ 135,000	
EPG Under Ground Fuel Tank	1	2025	\$ 150,000	
SWV Paver Replacement	1	2025	\$ 200,000	
4 ProMaters	1	2025	\$ 260,000	
Garage EV Charging Infrastructure	1	2025	\$ 350,000	
Cutaway Electric Bus	1	2025	\$ 400,000	
Door Access System Replacement	2	2025	\$ 400,000	
EV Charging Stations - SWS Ramp	1	2025	\$ 675,000	
Bus Wash Replacement	2	2025	\$ 800,000	
SWS Solar Array	2	2025	\$ 2,000,000	
Coach Electric Bus	1	2025	\$ 2,400,000	
BRT Station	1	2025	\$ 13,000,000	
				21,392,020
SWV Carpet	1	2026	\$ 3,000	
ECS Major Ramp & station PM	1	2026	\$ 10,000	
EPG Major PM	1	2026	\$ 10,000	
CTS Major Ramp PM	1	2026	\$ 10,000	
SWV Precast Maintenance	1	2026	\$ 15,000	
EPG Fuel Pumps 3 and 4	2	2026	\$ 30,000	
EPG Roof Top AC Units House Whole Office	3	2026	\$ 30,000	
SWV Concrete Repair	1	2026	\$ 30,000	
Replace Computers/Laptops	1	2026	\$ 35,000	
Floor Scrubber	2	2026	\$ 40,000	
Technology Upgrades	1	2026	\$ 46,371	
EP Roof on Canopy	1	2026	\$ 50,000	
SWV Repaint Ramp	1	2026	\$ 50,000	
Exacvision Server Updates	2	2026	\$ 60,000	
SWV Ramp Sealant	1	2026	\$ 60,000	
EV Charging Stations - CTS Ramp	1	2026	\$ 315,000	
Garage EV Charging Infrastructure	1	2026	\$ 350,000	
Cutaway Electric Bus	1	2026	\$ 400,000	
CTS Solar Array	2	2026	\$ 2,000,000	
Coach Electric Bus	1	2026	\$ 2,400,000	
				5,944,371

Capital Improvement Project Yr 2023-2027

Project	Priority Ranking	Year	Unfunded Amount	Total
CTS Major Ramp PM	1	2027	\$ 10,000	
SWS Major Ramp PM	1	2027	\$ 10,000	
SWV Major Ramp PM	1	2027	\$ 10,000	
Technology Upgrades	1	2027	\$ 47,762	
Garage EV Charging Infrastructure	1	2027	\$ 350,000	
Cutaway Electric Bus	1	2027	\$ 400,000	
Coach Electric Bus	1	2027	\$ 2,400,000	
Voice Radio Replacement Program	2	2027	\$ 20,000	
Customer Kiosks	1	2027	\$ 35,000	
CTS Paver Replacement	1	2027	\$ 150,000	
Mower Replacement	1	2027	\$ 20,000	
ECS Sealcoat	1	2027	\$ 10,000	
EPG Chip Coat Asphalt	1	2027	\$ 30,000	
EPG Ventilation Replacement	1	2027	\$ 125,000	
EPG LED Light Bulb Replacement	1	2027	\$ 15,000	
ECS Repaint Ramp	1	2027	\$ 65,000	
CTS Repaint Ramp	1	2027	\$ 75,000	
Bus: 374 &375	1	2027	\$ 1,400,000	
Truck 693	1	2027	\$ 55,000	
Rehab Plan	1	2027	\$ 10,000	
				5,237,762
Total				\$ 51,400,773